

Overview & Scrutiny Committee



Please contact: Democratic Services

Please email: democraticservices@north-norfolk.gov.uk

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Tuesday, 14 April 2026

A meeting of the **Overview & Scrutiny Committee** of North Norfolk District Council will be held in the **Council Chamber - Council Offices** on **Wednesday, 22 April 2026** at **9.30 am**.

At the discretion of the Chairman, a short break will be taken after the meeting has been running for approximately one and a half hours

Members of the public who wish to ask a question or speak on an agenda item are requested to notify the committee clerk 24 hours in advance of the meeting and arrive at least 15 minutes before the start of the meeting. This is to allow time for the Committee Chair to rearrange the order of items on the agenda for the convenience of members of the public. Further information on the procedure for public speaking can be obtained from Democratic Services, Tel: 01263 516108, Email: democraticservices@north-norfolk.gov.uk.

Anyone attending this meeting may take photographs, film or audio-record the proceedings and report on the meeting. Anyone wishing to do so must inform the Chairman. If you are a member of the public and you wish to speak on an item on the agenda, please be aware that you may be filmed or photographed.

Please note that Committee members will be given priority to speak during the debate of agenda items

Emma Denny
Democratic Services Manager

To: Cllr S Penfold, Cllr P Bailey, Cllr C Cushing, Cllr A Fletcher, Cllr M Hankins, Cllr P Heinrich, Cllr V Holliday, Cllr N Housden, Cllr M Gray, Cllr C Rouse and Cllr K Bayes

All other Members of the Council for information.

Members of the Management Team, appropriate Officers, Press and Public



**If you have any special requirements in order
to attend this meeting, please let us know in advance**

If you would like any document in large print, audio, Braille, alternative format or in a different language please contact us

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A G E N D A

1. TO RECEIVE APOLOGIES FOR ABSENCE

2. SUBSTITUTES

3. PUBLIC QUESTIONS & STATEMENTS

To receive questions / statements from the public, if any.

4. MINUTES

1 - 6

To approve as a correct record the minutes of the meeting of the Overview and Scrutiny Committee held on 18th March 2026.

5. ITEMS OF URGENT BUSINESS

To determine any other items of business which the Chairman decides should be considered as a matter of urgency pursuant to Section 100B(4)(b) of the Local Government Act 1972.

6. DECLARATIONS OF INTEREST

7 - 12

Members are asked at this stage to declare any interests that they may have in any of the following items on the agenda. The Code of Conduct for Members requires that declarations include the nature of the interest and whether it is a disclosable pecuniary interest.

7. PETITIONS FROM MEMBERS OF THE PUBLIC

To consider any petitions received from members of the public.

8. CONSIDERATION OF ANY MATTER REFERRED TO THE COMMITTEE BY A MEMBER

To consider any requests made by non-executive Members of the Council, submitted to the Democratic Services Manager with seven clear working days' notice, to include an item on the agenda of the Overview and Scrutiny Committee.

9. RESPONSES OF THE COUNCIL OR THE CABINET TO THE COMMITTEE'S REPORTS OR RECOMMENDATIONS

To consider any responses of the Council or the Cabinet to the Committee's reports or recommendations:

WORK PROGRAMMES

10. FLASH PROGRESS UPDATE

13 - 18

To receive an update on FLASH project

9.40 am-10.00 am

Fakenham Leisure and Sports Hub – Progress Update	
Executive Summary	This report seeks to update the Overview and Scrutiny Committee on the progress made to date on the delivery of the Fakenham Leisure and Sports Hub project.
Options considered	Not Applicable as the report is an update only.
Consultation(s)	Not applicable as the report is an update only.
Recommendations	That the Overview and Scrutiny Committee note the update on the Fakenham Leisure and Sports Hub project.
Reasons for recommendations	To keep the Overview and Scrutiny Committee updated on the progress of the Fakenham Leisure and Sports Hub project.
Background papers	None

11. UPDATE FROM ASSISTANT DIRECTOR FOR PEOPLE SERVICES

To receive a verbal update from Assistant Director for People Services.

10.00 am-10.20 am

12. THE CABINET WORK PROGRAMME

19 - 22

To note the upcoming Cabinet Work Programme.

13. OVERVIEW & SCRUTINY WORK PROGRAMME AND UPDATE

23 - 32

To receive an update from the Scrutiny Officer on progress made with topics on its agreed work programme, training updates and to receive any further information which Members may have requested at a previous meeting.

10.20-10.25am

14. WORK PROGRAMME SETTING

To agree items to be included in the Work Programme for 2026/2027

10.25am-10.55 am

15. EXCLUSION OF THE PRESS AND PUBLIC

To pass the following resolution, if necessary:

“That under Section 100A(4) of the Local Government Act 1972 the press and public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraph _ of Part I of Schedule 12A (as amended) to the Act.”

OVERVIEW & SCRUTINY COMMITTEE

Minutes of the meeting of the Overview & Scrutiny Committee held on Wednesday, 18 March 2026 in the Council Chamber - Council Offices at 9.30 am

Committee Members Present:

Cllr P Bailey	Cllr C Cushing
Cllr A Fletcher	Cllr M Hankins
Cllr P Heinrich	Cllr V Holliday (Chairman)
Cllr M Gray (Vice-Chairman)	Cllr C Rouse
Cllr K Bayes	Cllr K Leith

Members also in attendance

Cllr T Adams	Cllr S Shreeves
	Cllr J Toye
	Cllr L Withington

Officers in Attendance:

- Director for Resources
- Deputy Monitoring Officer
- Assistant Director of Finance
- Democratic Services Manager
- Democratic Services Governance Officer

1 APOLOGIES AND SUBSTITUTES

Apologies had been received from Cllr S Penfold and Cllr N Housden.

There were no substitutes.

2 PUBLIC QUESTIONS & STATEMENTS

There were no public questions or statements

3 MINUTES

Cllr Cushing proposed and Cllr C Rouse seconded that the revised minutes of the 28th January 2026, and separately that the minutes of 11th February 2026, be approved as a true and correct record.

Resolved unanimously to approve these minutes.

4 ITEMS OF URGENT BUSINESS

None

5 DECLARATIONS OF INTEREST

None

6 PETITIONS FROM MEMBERS OF THE PUBLIC

None

7 CONSIDERATION OF ANY MATTER REFERRED TO THE COMMITTEE BY A MEMBER

None received

8 RESPONSES OF THE COUNCIL OR THE CABINET TO THE COMMITTEE'S REPORTS OR RECOMMENDATIONS

None received

9 BUDGET MONITORING P10 2025-2026

Cllr Gray joined the meeting.

Cllr L Shires presented the report noting that the significant change from period 6 related to the extended responsibility producer grant which had previously been held in reserves. This had now been released to cover service costs with the balance being available to offset the anticipated cost of food waste recycling. In response to a question from Cllr Hankins, the Director for Resources provided further detail noting that during the earlier budgeting process there had been a lack of clarity available as to how the grant could be spent and therefore a prudent approach had been taken. This clarity was now available and therefore this reserve could be released.

Cllr Cushing asked for clarification of the impact of the anticipated savings of £420k noted on page 39 section 4.2, and whether those savings were embedded into future activities. Cllr Shires referred to the budget monitoring savings and income paper on page 71 of the report which outlined the differences and confirmed she had no concerns, save for the impact of unknown matters. Cllr Fletcher queried the variance on page 57, paragraph 3, relating to the kennelling costs that were associated with an enforcement case. Cllr Shires confirmed she would ask the relevant portfolio holder to respond.

Cllr Fletcher also asked for further information regarding efficiencies and savings during staff recruitment and investment in apprenticeships within the organisation. Cllr Shires confirmed that vacancies could be held open if it was believed there was capacity but otherwise the delays were often out of the Council's control but had a beneficial financial impact. Cllr Shires noted she was proud of the investment in apprenticeships which allowed individuals into different jobs and a route into local government. Following a question from Cllr K Bayes, Cllr Shires indicated she would respond separately with the number of apprentices and whether the Council maximised its levy in this regard.

Cllr Cushing asked for clarification, following a response Cllr Vickers had received from the Chief Executive, regarding the removal of the staff from the Connect building in Fakenham, he clarified he was not questioning the operational decision, but whether the item was identified within the budget setting process. Cllr Shires confirmed that this service change was not specifically highlighted within budget setting process and she was not aware of the change until after the conclusion of that process. Cllr L Withington informed the Committee that this was something that had been proposed as a potential cost saving and would not have been a specific item in the budget.

Cllr Cushing asked for clarification as to whether it would be possible to have year on year likely spend in terms of the capital programme, particularly, for example, the FLASH project, as well as an indication of whether the spend was funded by central government grant or NNDC funds. Cllr Shires referred to the line by split of funding at the base of the capital programme in the report. The Director for Resources

explained that when this capital programme was originally put together it would have been in December 2024 and a simple and prudent approach would have been taken as it would have impacted on necessary borrowing and cash flow exposure and therefore it would have been important to consider all possible outflows in the year. The Director for Resources suggested that it might be possible to include a note of where funding was originating from but it would complicate the report. Cllr Shires suggested that perhaps once per year this information could be provided with the outturn report.

Cllr Hankins asked about the reference to housing s.106 enabling fund, what was being enabled and he recalled comments about s.106 funding arrangements in audit reports. The Assistant Director of Finance stated this money was connected to affordable homes contributions from developers. He confirmed there had been audit recommendations relating to s.106 funds and there was a programme of work to close those actions and the potential for clawback was being closely monitored.

The Chair noted the shortfall in rent of beach huts (Page 37) but queried on page 97 in the action plan a further £30k income was anticipated. Cllr Shires explained that the decision to change the length of leases resulted in a drop in income but that leases were also being reviewed commercially, leading to rent increases which would result in this additional income.

The Chair asked for clarification on page 38, of the interest rates and charges connected with public works loan of £5m. The ADF, confirmed that one loan lasted for a whole year, the other lasted less than one month which gave rise to the difference. The Chair also noted that on Page 37 there was a parking season ticket income reduction and asked for information as to why this was the case. Cllr Shires confirmed the team would investigate the data on this and report back to the Committee.

Cllr Bayes asked for clarification on the reprographics amount, Cllr Shires confirmed there had been some tidying up of where costs were held in this area. Cllr Shires also clarified, following an additional question regarding the collector's cabin roof, that the roofs that were thatched didn't cost as much as anticipated.

Following a proposal by Cllr Fletcher which was seconded by Cllr Rouse, it was **resolved unanimously** to

- a) Note the contents of the report and the current forecast year end position.
- b) Seek approval of Full Council to increase the 2025/26 capital budget for Disabled Facilities Grants to £2,317,266. This is to reflect the addition of £118,204 of grant award towards the scheme
- c) To use the Extended Responsibility Producer grant of £1,312,840, which was previously forecasted to be an in-year contribution to reserves, to offset relevant in year recycling expenditure.
- d) That the resulting underspend of £1,312,840 in the respective recycling revenue budgets be transferred to the General Reserve to mitigate future unfunded new burdens

10 REPORTING PROGRESS IMPLEMENTING CORPORATE PLAN 2023-27 ACTION PLAN- TO END OF Q3

Cllr Adams provided a summary of the information in the report. In respect of LGR, he stated that it wasn't clear when to expect the minded to decision.

Cllr Cushing asked regarding household waste recycling and noted the legislative requirement for this to be in place by the end of March and given that it would not be achievable – why was this RAG rating amber and not red. Cllr Adams agreed that the requirement would not be met in the way originally intended but that it would still be met. Cllr Adams believed that amber was currently correctly reflected.

Cllr Bayes noted the lack of smart targets in the action plan and believed that the green ratings gave a false sense of security and suggested that some red ratings would be appropriate where there were unknowns. Cllr Adams stated he was satisfied this document was useful and the Corporate Plan was the foundation of actions. Cllr Hankins informed the Committee he had a meeting with the head of project management team and was impressed with the detail backing up information and believed that the Committee would benefit from seeing that detail.

Cllr Bailey asked for consideration on a cash hub for Sheringham given that Nationwide didn't service business customers. Cllr Rouse was encouraged that a second cash point might being considered for Holt, Cllr Adams confirmed that those discussions had not yet started but recognised the existing facility may not meet the needs of the town.

Cllr P Heinrich commented on health and care facilities given the significant proposed development in market towns including North Walsham and that facilities were currently inadequate and there was no visibility over what improvements were being planned. Cllr Adams agreed there were lots of discussions but was increasingly confident that beneficial announcements would be made, although it would still take some time. Cllr Withington stated there appeared to be an aim of moving discussions, such as Benjamin Court, forward.

The Chair asked about the rural position statement and whether an amber rating was correct. Cllr Adams confirmed there has been a lack of data availability and a delay but was confident that the target would be met.

The Committee noted the report

11 ANNUAL ACTION PLAN 2026/2027

Cllr Adams introduced the Plan which reflects the current context, noting the conflict between business as usual and government led LGR.

Cllr Adams left the meeting.

The Chair asked whether it was possible to include any more quantifiable targets. Cllr Shires noted this action plan was an additional layer added to show how manifesto promises were being delivered. Cllr Shires suggested a shared understanding of how the RAG rating works would be beneficial. Cllr Cushing

expressed the importance of SMART objectives and believed that these were not utilised well at NNDC. Cllr Shires referred to the report given to the Committee by Cllr Hankins and suggested it was unfair to suggest Officers were not working to strict targets

The Chair wondered whether further action could be included, on for example, apprenticeships or temporary accommodation and whether there would be any additional capacity within the organisation for this. Cllr Shires stated that with LGR it was important that the Council carefully considered its capacity.

The Committee noted the report.

The meeting adjourned at 11.05 and reconvened at 11.20

12 MOBILE CONNECTIVITY REVIEW

The Chair introduced the item, and the Committee had a discussion surrounding the work undertaken in this area.

Cllr Hankins left the meeting

The Committee agreed that the actions following this work were (in addition to the items currently identified on the action list), when the update to the NPPF was published, for the Committee to consider the impact on planning for masts, the methodology used by the Committee in this area to be utilised for future work by the Committee, for the other MNO's (and potentially VMNO's and delivery partners) to be followed up with regard to their appearing before the Committee.

13 HOSC REPORT

The Chair brought the following specific issues contained within the report to the attention of the Committee, the removal of weekend pathology testing without a full equality assessment and for cost reasons, the review of palliative care, the medicines support service and the change of supplier of vulnerable person support in Norwich.

14 OVERVIEW & SCRUTINY WORK PROGRAMME AND UPDATE

The Scrutiny Officer updated the Committee on potential items for the April meeting including an updated on the FLASH project, the work setting item, together with an update from the new Assistant Director of People services.

The Scrutiny Officer asked for ideas and suggestions for the work programme setting.

The Committee agreed that given the closeness to the elections the meeting in May would be cancelled.

The meeting ended at 11.54 am.

Chairman

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Registering interests

Within 28 days of becoming a member or your re-election or re-appointment to office you must register with the Monitoring Officer the interests which fall within the categories set out in **Table 1 (Disclosable Pecuniary Interests)** which are as described in "The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012". You should also register details of your other personal interests which fall within the categories set out in **Table 2 (Other Registerable Interests)**.

"Disclosable Pecuniary Interest" means an interest of yourself, or of your partner if you are aware of your partner's interest, within the descriptions set out in Table 1 below.

"Partner" means a spouse or civil partner, or a person with whom you are living as husband or wife, or a person with whom you are living as if you are civil partners.

1. You must ensure that your register of interests is kept up-to-date and within 28 days of becoming aware of any new interest, or of any change to a registered interest, notify the Monitoring Officer.
2. A 'sensitive interest' is as an interest which, if disclosed, could lead to the councillor, or a person connected with the councillor, being subject to violence or intimidation.
3. Where you have a 'sensitive interest' you must notify the Monitoring Officer with the reasons why you believe it is a sensitive interest. If the Monitoring Officer agrees they will withhold the interest from the public register.

Non participation in case of disclosable pecuniary interest

4. Where a matter arises at a meeting which directly relates to one of your Disclosable Pecuniary Interests as set out in **Table 1**, you must disclose the interest, not participate in any discussion or vote on the matter and must not remain in the room unless you have been granted a dispensation. If it is a 'sensitive interest', you do not have to disclose the nature of the interest, just that you have an interest. Dispensation may be granted in limited circumstances, to enable you to participate and vote on a matter in which you have a disclosable pecuniary interest.
5. Where you have a disclosable pecuniary interest on a matter to be considered or is being considered by you as a Cabinet member in exercise of your executive function, you must notify the Monitoring Officer of the interest and must not take any steps or further steps in the matter apart from arranging for someone else to deal with it

Disclosure of Other Registerable Interests

6. Where a matter arises at a meeting which **directly relates** to one of your Other Registerable Interests (as set out in **Table 2**), you must disclose the interest. You may speak on the matter only if members of the public are also allowed to speak at the meeting but otherwise must not take part in any discussion or vote on the matter and must not remain in the room unless you have been granted a dispensation. If it is a 'sensitive interest', you do not have to disclose the nature of the interest.

Disclosure of Non-Registerable Interests

7. Where a matter arises at a meeting which **directly relates** to your financial interest or well-being (and is not a Disclosable Pecuniary Interest set out in Table 1) or a financial interest or well-being of a relative or close associate, you must disclose the interest. You may speak on the matter only if members of the public are also allowed to speak at the meeting. Otherwise you must not take part in any discussion or vote on the matter and must not remain in the room unless you have been granted a dispensation. If it is a 'sensitive interest', you do not have to disclose the nature of the interest.
8. Where a matter arises at a meeting which **affects** –
 - a. your own financial interest or well-being;
 - b. a financial interest or well-being of a relative, close associate; or
 - c. a body included in those you need to disclose under Other Registrable Interests as set out in **Table 2**

you must disclose the interest. In order to determine whether you can remain in the meeting after disclosing your interest the following test should be applied

9. Where a matter **affects** your financial interest or well-being:
 - a. to a greater extent than it affects the financial interests of the majority of inhabitants of the ward affected by the decision and;
 - b. a reasonable member of the public knowing all the facts would believe that it would affect your view of the wider public interest

You may speak on the matter only if members of the public are also allowed to speak at the meeting. Otherwise you must not take part in any discussion or vote on the matter and must not remain in the room unless you have been granted a dispensation.

If it is a 'sensitive interest', you do not have to disclose the nature of the interest.

10. Where you have a personal interest in any business of your authority and you have made an executive decision in relation to that business, you must make sure that any written statement of that decision records the existence and nature of your interest.

Table 1: Disclosable Pecuniary Interests

This table sets out the explanation of Disclosable Pecuniary Interests as set out in the [Relevant Authorities \(Disclosable Pecuniary Interests\) Regulations 2012](#).

Subject	Description
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain. [Any unpaid directorship.]
Sponsorship	Any payment or provision of any other financial benefit (other than from the council) made to the councillor during the previous 12-month period for expenses incurred by him/her in carrying out his/her duties as a councillor, or towards his/her election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract made between the councillor or his/her spouse or civil partner or the person with whom the

	<p>councillor is living as if they were spouses/civil partners (or a firm in which such person is a partner, or an incorporated body of which such person is a director* or a body that such person has a beneficial interest in the securities of*) and the council —</p> <p>(a) under which goods or services are to be provided or works are to be executed; and</p> <p>(b) which has not been fully discharged.</p>
Land and Property	<p>Any beneficial interest in land which is within the area of the council.</p> <p>'Land' excludes an easement, servitude, interest or right in or over land which does not give the councillor or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/civil partners (alone or jointly with another) a right to occupy or to receive income.</p>
Licenses	<p>Any licence (alone or jointly with others) to occupy land in the area of the council for a month or longer</p>
Corporate tenancies	<p>Any tenancy where (to the councillor's knowledge)—</p> <p>(a) the landlord is the council; and</p> <p>(b) the tenant is a body that the councillor, or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/civil partners is a partner of or a director* of or has a beneficial interest in the securities* of.</p>
Securities	<p>Any beneficial interest in securities* of a body where—</p> <p>(a) that body (to the councillor's knowledge) has a place of business or land in the area of the council; and</p> <p>(b) either—</p> <p>(i) the total nominal value of the securities* exceeds £25,000 or one hundredth of the total issued share capital of that body; or</p> <p>(ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the councillor, or his/her spouse or civil partner or the person with whom the councillor is living as if they were</p>

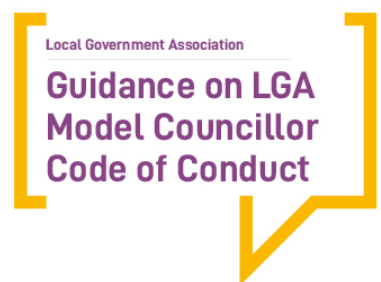
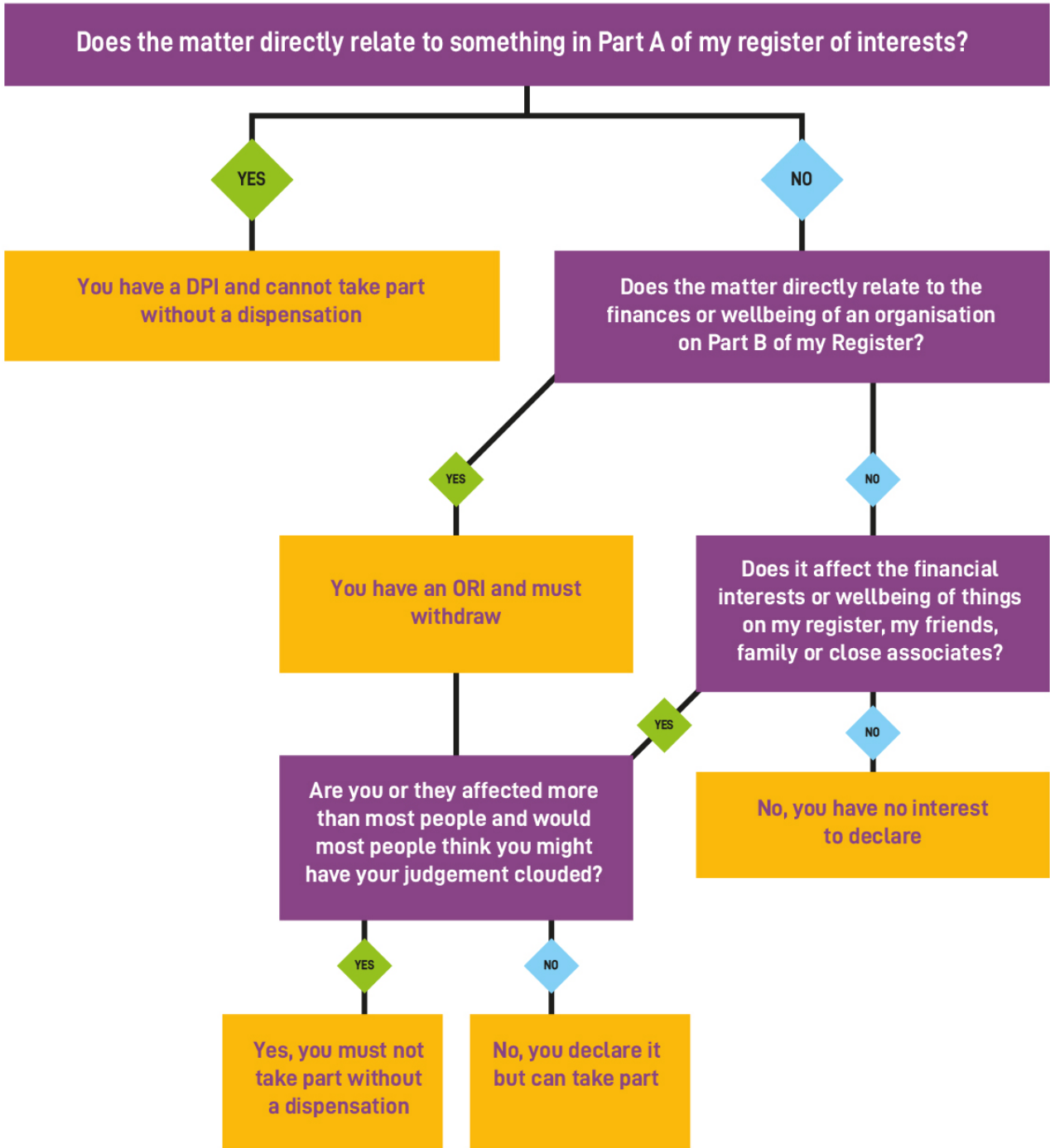
	spouses/civil partners has a beneficial interest exceeds one hundredth of the total issued share capital of that class.
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* 'director' includes a member of the committee of management of an industrial and provident society.

* 'securities' means shares, debentures, debenture stock, loan stock, bonds, units of a collective investment scheme within the meaning of the Financial Services and Markets Act 2000 and other securities of any description, other than money deposited with a building society.

Table 2: Other Registrable Interests

<p>You have a personal interest in any business of your authority where it relates to or is likely to affect:</p> <ul style="list-style-type: none"> a) any body of which you are in general control or management and to which you are nominated or appointed by your authority b) any body <ul style="list-style-type: none"> (i) exercising functions of a public nature (ii) any body directed to charitable purposes or (iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union)
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Fakenham Leisure and Sports Hub – Progress Update	
Executive Summary	This report seeks to update the Overview and Scrutiny Committee on the progress made to date on the delivery of the Fakenham Leisure and Sports Hub project.
Options considered	Not Applicable as the report is an update only.
Consultation(s)	Not applicable as the report is an update only.
Recommendations	That the Overview and Scrutiny Committee note the update on the Fakenham Leisure and Sports Hub project.
Reasons for recommendations	To keep the Overview and Scrutiny Committee updated on the progress of the Fakenham Leisure and Sports Hub project.
Background papers	None

Wards affected	Fakenham
Overview and Scrutiny member(s)	Cllr Liz Withington, Portfolio holder for Community, Leisure & Outreach
Contact Officer	Steve Hems, Director for Service Delivery

Links to key documents:	
Corporate Plan:	<p>DEVELOPING OUR COMMUNITIES</p> <ul style="list-style-type: none"> • Developing further the leisure facilities provided across the district.
Medium Term Financial Strategy (MTFS)	There is budget provision in the Capital Budget 2026/27 to support this work.
Council Policies & Strategies	

Corporate Governance:	
Is this a key decision	No
Has the public interest test been applied	No exempt material

Details of any previous decision(s) on this matter	Full Council – 20.12.2023
	Full Council – 27.3.2024
	Cabinet – 8.9.2025

1. Purpose of the report

1.1. This report seeks to update the Overview and Scrutiny Committee on the progress made to date on the delivery of the Fakenham Leisure and Sports Hub project.

2. Introduction & Background

In response to a call for applications under Round 2 of the Levelling Up Fund programme in March 2022, North Norfolk District Council developed a proposal for the Fakenham Leisure and Sports Hub facility in partnership with Fakenham Town Council and the District Council's leisure contractor, Everyone Active. This proposal envisaged an £11million project to extend the existing Fakenham Sports Centre facility at Trap Lane in the town to include a 25-metre four-lane swimming pool with moveable floor, extended gym and fitness studio facilities, 3G all-weather pitch and environmental improvements to the existing sports hall building.

Although the initial submission was unsuccessful Government announced that the Fakenham Leisure and Sports Hub project, would receive funding support in the Chancellor's Autumn Statement on 22nd November 2023.

Funding confirmation was delayed by the calling of the general election however work continued to prepare for the expected funding decision.

3. Proposals and Options

3.1. Main Build

The construction works began in October 2025. Once site set up work had been completed the Pavillion building was demolished, freeing up the footprint of that building to allow circulation space for the large construction vehicles. The sports centre continues to operate on a reduced basis with the gym, and a class space relocated into one half of the sports hall and the other half of the sports hall being utilised for school use, whilst maintaining site security and user safety.

The ground has been levelled in the area of the new swimming pool and the pads for the steel frame have been installed.

Work is progressing on the existing sports hall area with progress being made in all areas of the dry change, village change and reception areas.

Whilst there have been delays in some specific areas of the work, these have not to date impacted on the programme due to re-timetabling of works.

3.2. UK Power Networks

It was identified during the design phase that there was a need to increase the power available to the site. This requirement was increased due to the inclusion of the Public Sector Decarbonisation Scheme (PSDS) as the removal of gas boilers for the existing sports centre increases the power requirement further. The upgrade of the substation serving the site has been subject to a lease for the land on which the substation stands. This lease has taken some considerable time to resolve. This is in part due to changes that UKPN asked for in relation to the orientation to the substation cabinet and subsequent issues with ensuring that the technical plans and legal plans matched.

The substation upgrade maximises the power available to the sports centre within the capacity of the off-site cabling. Any further increase in power to the site would require upgrading to the UK Power Networks network off the site and a further substation installation.

3.3. Public Sector Decarbonisation Scheme (PSDS)

The inclusion of the PSDS works within the project triggered a full redesign of the Mechanical and Electrical (M&E) scheme for the project. To avoid additional costs the decision was made to delay commencement of the M&E works until the redesign had been completed. The redesign works have now been completed and sent to the architects for coordination with other plans. It is anticipated that these works will now begin on site. Again, resequencing of the programme has mitigated and completion delay to date.

The inclusion of the additional air source heat pump to serve the existing sports centre means that the gas boiler will be decommissioned. This has resulted in the need to change the design of the underfloor heating from the original design wet system to electrical heating.

The impact of the inclusion of the PSDS works on the overall timetable is now thought to be low risk however it has extended the full closure period for the centre from one week to three weeks at the end of the programme.

3.4. 3G Pitch

During the planning application process, it was identified that the statutory objection relation to the derelict and unused cricket pitch was likely to cause delays to the planning permission and therefore jeopardise the project completion date beyond the deadline set by Government for completion of the project. The 3G pitch did not form part of the Levelling Up funded works but formed part of the match funding commitment.

The decision was therefore made to decouple the 3G pitch from the main application. Officers have continued to work closely with officers from the Football Foundation, who grant fund provision where strategic need is identified. The application for funding to the Football Foundation has now been submitted and associated with this an application for planning permission has also been made.

It is likely that Sport England will still object to the loss of cricket pitch provision. The current wickets, which will be lost to the 3G pitch installation, have been

out of use for some considerable period of time. Sport England would wish to see provision on the same site, but this is not possible as the land to the north of the current location is not in the Councils control, being Fakenham Town Council owned. Fakenham Town Council have stated that they wish to retain the remaining land at Trap Lane for general community use and do not wish to commit to maintain the grounds to the standard required for "outfield" cricket standard.

On the 27 March 2026 the Football Foundation confirmed that a Capital Grant for the provision of a 91m x 55m FIFA Quality 3G Pitch had been awarded to North Norfolk District Council.

3.5. Cashflow

The last two valuations have been considerably lower than anticipated within the cashflow forecast due to the delay in ordering the steel frame and the holding off of Mechanical Electrical and Plumbing (MEP) works to allow for the redesign for PSDS inclusion to mitigate abortive costs. It is projected that these will re-balance from May onwards.

The way in which the Government releases funds to the Council has been simplified with a greater proportion of the grant funding released during the autumn of last year. This means that, even with the changes in spend rates the grant provided to date covers the full expected spend until the next tranche of grant funding.

3.6. Contingency use

Within the contract price a contingency sum has been allowed for in common with any such project. This amount allows for unforeseen works to be addressed without needing to seek funding outside the original contract.

The risks associated with unforeseen works is increased in relation to below ground works, the majority of which will be completed by the end of May, this far without any issues.

Internal stripping out of the existing sports centre has identified an issue with water ingress arising from the guttering system to the main building. The gutters are internal to the roof structure. The ingress needs to be resolved prior to the refitting works so that new finishes are not damaged. The Leisure Contract with Everyone Active includes an appendix which sets out the relevant responsibility for certain works between the Council and Everyone Active. Within the Lifetime Replacement Responsibility Matrix, guttering is identified as the responsibility of the contractor and roof works as the responsibility of the Council.

The identified cost of the remedial works is £49,201.57. In order to ensure that these works do not impact on the project timetable a contract variation has been issued. Discussions have taken place with Everyone Active to split the costs of the work equally between the two parties.

The use of contingencies will continue to be closely monitored throughout the remainder of the project and remain client (Council) side for control and approval processes.

3.7. Current Risks

As with all projects of this nature there is a risk associated with delivery of the project. The biggest risks presently relate to aspects which impact on the timetabling of the project.

The original deadline for the completion of the Levelling Up Fund works of the 31st March 2027 provided the most significant timescale risk, the Ministry of Housing, Communities and Local Government have announced that the new deadline for completion of works for all projects is the 31st March 2028. Whilst this removes the issues of funding deadlines from this project the timetable remains important due to the incurring of additional costs by this Council should the project run beyond the current completion date for the swimming pool and sports centre element of the project.

Additional construction costs beyond the contingency allowance remain of concern, however the majority of below ground works are now complete and therefore the risk of unforeseen works are reduced. Monthly financial statements are prepared by the project team QS and details approved and expected variations (use of contingency) which is carefully monitored and managed by the project team and council officers.

The pool hall steel is on the project critical path and there is a current 4–5 week delay to site installation. This delay results from the supplier no longer being able to warrant the paint treatment and as a result there is a need to identify an alternative paint system within the budget parameters. However, this has now been obtained and the steel frame ordered. Other work is being re-sequenced within the programme to reduce the impact of the delay – cost of which remain a contractor risk.

3.8. Engagement

The Council's Communications Team continue to promote progress stories through our social media accounts to keep the community informed and updated.

Other related content has included the story of Eric Mason, founding committee member of Fakenham Swimming Club, which launched in 1978, who visited the build at Trap Lane and expressed how excited he was to have the new pool.

Other stories are planned throughout the timescale of the remaining project.

4. Corporate Priorities

- Developing Our Communities
- Developing further the leisure facilities provided across the district.

5. Financial and Resource Implications

Comments from the S151 Officer:

This is an update report only, no decisions to be made by committee.

[Redacted]

6. Legal Implications

Comments from the Monitoring Officer

This is an update report only, no decisions to be made by committee.

7. Risks

Outlined in section 3.7.

8. Net ZeroTarget

This matter was covered in the approved report to Full Council on 20 December 2023, relating to the wider project.

9. Equality, Diversity & Inclusion




This matter was covered in the approved report to Full Council on 20 December 2023, relating to the wider project.

10. Community Safety issues

This matter was covered in the approved report to Full Council on 20 December 2023, relating to the wider project.

11. Conclusion and Recommendations

This report seeks to update the Overview and Scrutiny Committee on the progress made to date on the delivery of the Fakenham Leisure and Sports Hub project.

Cabinet Work Programme – June to September 2026					
Committee	Meeting	Report title	Cabinet member	Corporate Plan theme	Decision details
June 2026					
Cabinet Scrutiny	01 June 2026 10 June 2026	Reporting Progress Implementing the Corporate Plan 2023 – 2027 Action Plan 2025-2026 End of Q4	Tim Adams Steve Hems Director for Service Delivery	A Strong, responsible and Accountable Council	
Cabinet Scrutiny	01 June 2026 10 June 2026	Disposal Plans – NNDC Assets	Cllr L Shires Don McCallum Director for Resources	A Strong, responsible and Accountable Council	May contain exempt information 
Cabinet	01 June 2026	Cabbell Park/Cromer Youth Clubhouse Update	Cllr L Shires Emily Capps AD Environment & Leisure	A Strong, responsible and Accountable Council	
Cabinet	01 June 2026	Property Transactions	Cllr L Shires Milo Creasey Surveyor	A Strong, responsible and Accountable Council	May contain exempt information 
Cabinet Council	01 June 2026 17 June 2026	Local Authority Housing Fund (LAHF) – to finalise funding arrangements for purchase of Temporary Accommodation	Cllr J Boyle Nicky Debbage Housing Strategy & Delivery Manager	Meeting Local Housing Need	 May contain exempt information



Key Decision – a decision which is likely to incur expenditure or savings of £250,000 or more or affects two or more wards. (NNDC Constitution, p9 s12.2b)


* Schedule 12A of the Local Government Act 1972 (As amended by the Local Authorities (Access to Information) (Exempt Information) (England) Order 2006)

Committee	Meeting	Report title	Cabinet member	Corporate Plan theme	Decision details
July 2026					
Cabinet	06 July 2026	Draft Homelessness and Rough Sleeping Strategy	Cllr J Boyle <i>Trudi Grant</i> <i>AD for People Services</i>	<i>Meeting Local Housing need</i>	
Scrutiny	15 July 2026				
Council	22 July 2026				
GRAC	02 June 2026	Treasury Management Annual Report 2025/2026	Cllr L Shires <i>Don McCallum</i> <i>Director of Resources</i>	<i>A Strong, responsible and Accountable Council</i>	
Cabinet	06 July 2026				
Council	22 July 2026				
Cabinet	06 July 2026	Debt Management Annual Report 2025/2026	Cllr L Shires <i>Sean Knight</i> <i>Revenues Manager</i>	<i>A Strong, responsible and Accountable Council</i>	
Scrutiny	15 July 2026				
Council	22 July 2026				
Cabinet	06 July 2026	Out-turn report 2025/2026	Cllr L Shires <i>Don McCallum</i> <i>Director of Resources</i>	<i>A Strong, responsible and Accountable Council</i>	
Scrutiny	15 July 2026				
Council	22 July 2026				
September 2026					
Cabinet	07 Sep 2026	Reporting progress implementing Corporate Plan 2023-27 Action Plan– to	Cllr T Adams <i>Steve Blatch</i> <i>Chief Executive</i>	<i>A Strong, responsible and Accountable Council</i>	
Scrutiny	16 Sep 2026				



Key Decision – a decision which is likely to incur expenditure or savings of £250,000 or more or affects two or more wards. (NNDC Constitution, p9 s12.2b)

* Schedule 12A of the Local Government Act 1972 (As amended by the Local Authorities (Access to Information) (Exempt Information) (England) Order 2006)

		end of Q1			
Cabinet	07 Sep 2026 16 Sep 2026	Budget Monitoring P4	Lucy Shires	<i>A Strong, responsible and Accountable Council</i>	
Future Items – Dates to be confirmed					
Committee	Meeting	Report title	Cabinet member	Corporate Plan theme	Decision details
Cabinet Scrutiny Council Cabinet		Asset Management Plan	Lucy Shires Renata Garfoot Estates & Asset Strategy Manager	Investing in local economy & infrastructure	FC approval required – Policy Framework Could go to GRAC
		Sheringham Enabling Land	Lucy Shires Renata Garfoot Estates & Asset Strategy Manager	Investing in local economy & infrastructure	May contain exempt information 



Key Decision – a decision which is likely to incur expenditure or savings of £250,000 or more or affects two or more wards. (NNDC Constitution, p9 s12.2b)

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OVERVIEW AND SCRUTINY COMMITTEE – WORK PROGRAMME 2025/2026

	Future Items			
Topic	Purpose	When	Cabinet Member	Decision Maker
Local Government Reorganisation	To feed into the LGR process at key stages, making any recs to Full Council – this will be added to the programme on a rolling basis – as and when required.	Autumn 2025 onwards overview	Cllr T Adams	Full Council
FLASH <i>(April?)</i>	To assess the framework agreement for the Fakenham Leisure and Sports Hub and receive an update on the project <i>No date when this might be in so may slip to Apr/May</i>	scrutiny	Cllr L Withington	Cabinet/ Lead Officer
Substance Abuse	Scoping required. To consider the piece of work by Cllr Shires and if the Committee could add any value to it.	overview	Cllr L Shires	O&S
Asset Management Plan <i>(Slipped, spring at earliest, impacted by LGR) TBC – May?</i>	To make recommendations to Full Council <i>Slipped to Autumn – needs to be updated to include changes needed to reflect impact of LGR and Audit recs.</i>	Review of AMP scrutiny	Cllr L Shires	Scrutiny Full Council
Housing Benefit Debt Recovery Report <i>July 2026 – if needed.</i>	To make recommendations to Full Council	scrutiny	Cllr W Fredericks	Scrutiny Full Council
Overview of NNDC Workforce <i>(slipped to July at earliest as awaiting LGR decision)</i>	Through a Financial and Transformational ‘lens’ <i>Impact of LGR, transformation to Unitary – impact on service delivery and morale How vacancies are managed, how agency staff are used, what work the council does to recruit staff, as well as the impact of vacancies, especially key staff, on the Council’s service delivery and budget.</i>	(scrutiny)	Cllr T Adams	
Public Transport and speed limits	Invite the portfolio holder for transport and Highways to discuss speed limits and public transport in North Norfolk	(scrutiny)	N/A	O&S

Overview – a broader, review-based approach to a topic, particularly where it impacts on the district and its residents as a whole.

Scrutiny - a more in-depth approach, ‘drilling down’ into key areas of concern, evaluating proposals and making recommendations to Cabinet/Council

Pre-scrutiny – the committee considers items in the early stages of development/drafting and makes recommendations to Cabinet, ahead of implementation.

OVERVIEW AND SCRUTINY COMMITTEE – WORK PROGRAMME 2025/2026

Ambulance Response Times	To follow-up and review ambulance response times and to also consider the closure of community facilities.	(scrutiny)	N/A	O&S
Dentists	To review access to local NHS dentist services for local people	(scrutiny)	N/A	O&S
O&S Deprivation data	To consider how deprivation data could help feed into work programme	One-off Private session	Cllr L Shires	O&S
May 2026				
Meeting Cancelled				
June 2026				
Reporting progress Implementing Corporate Plan 2023-27 Action Plan – to end of 2024	To review the Council's performance and make any recommendations to Cabinet	Quarterly scrutiny	Cllr T Adams	Cabinet
Anglian Water	Progress report on AW actions following December Meeting	Scheduled Update overview	Cllr H Blathwayt	O&S
NHOSC Report	Update from recent NHOSC meeting	Quarterly	Cllr V Holliday	Scrutiny
Rural England Prosperity Fund Economic Growth to evaluate and consider impact. More likely in July	PH for Sustainable Growth reports back with an update position on a selection of businesses across a variety of sectors in 12 months' time, including an on the benefits achieved from the funding.	overview	Cllr J Toye	O&S
LGR Update	As appropriate	Monthly	Cllr T Adams	Cabinet
July 2026				

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OVERVIEW AND SCRUTINY COMMITTEE – WORK PROGRAMME 2025/2026

Homelessness & Rough Sleeping Strategy <i>(Might be seen in June – could swap with REPF)</i>	Scrutiny of the Homelessness & Rough Sleeping Strategy – making recs to Full Council.	Scrutiny	Cllr J Boyle	FC	
Rural Strategy <i>Might be June</i>	To provide oversight of the Rural Position Statement of local services to ensure they are preserved as the Council transitions into a new authority.	Scrutiny	Cllr J. Toye	FC	
Debt Recovery 2025-26	To consider report and make recommendations to Full Council if required.	Scrutiny	Cllr L Shires	FC	
Housing Benefit Debt Recovery Report 1/4/25 – 31/3/26	To approve the annual report and to make recommendations to Full Council if required.	Scrutiny	Cllr L Shires	FC	
2025/26 Outturn Report	Members are asked to consider the report and make recommendations to Full Council if required.	Scrutiny	Cllr L Shires	FC	
September 2026					
Page 26	Police & Crime Commissioner Review of Police and Crime Plan	The PCC to attend the Committee to provide an overview of the Police & Crime Plan and respond to questions. <i>Possibly with the additional focus of looking at the transition, and transfer of duties, to the new Mayoral office.</i>	Annual Update overview	N/A	Scrutiny
	Budget Monitoring P4	To review the BM report and make any recs to Cabinet	Cyclical overview	Cllr L Shires	Cabinet
	Reporting progress implementing Corporate Plan 2023-27 Action Plan– to end of Q1	To review the Council's performance and make any recommendations to Cabinet <i>It may be worth considering this in conjunction with the BM report as they both focus on monitoring performance.</i>	Quarterly overview	Cllr T Adams	Cabinet

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OVERVIEW AND SCRUTINY COMMITTEE – WORK PROGRAMME 2025/2026

NHOSC Report	Update from recent NHOSC meeting	Quarterly	Cllr V Holliday	Scrutiny
October 2026				
O&S Annual Report 2023-2025	To recommend to Full Council the Committee's Annual report summarising its key achievements and highlighting any issues over the previous two years	Annual overview	N/A	O&S Full Council
Draft Revenue Budget 2026-2027 May move to Dec	To consider recommendations to Cabinet on the Draft Budget	Annual Pre- Scrutiny	Cllr L Shires	Cabinet
Budget Setting 2027/2028	To consider how the Committee wants to feed into the Budget setting process for 2026/2027 – including pre-scrutiny of key reports such as the MTFS <i>Agree date for Budget setting workshop/discussion – possibly with Cabinet?</i>	Annual Pre- scrutiny/ scoping	Cllr L Shires	Full Council
November 2026				
Budget Monitoring P6	To review the BM report and make any recs to Cabinet	Cyclical overview	Cllr L Shires	Cabinet
Fees & Charges 2026/2027	To review the Fees & Charges and make recs to Full Council	Annual scrutiny	Cllr L Shires	Full Council
Car Park Fees & Charges	To Consider and make recommendations to Cabinet	Annual scrutiny	Cllr L Shires	Cabinet
December 2026				

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OVERVIEW AND SCRUTINY COMMITTEE – WORK PROGRAMME 2025/2026

Council Tax Discount Determinations 2027/2028	To review the CT Discount Determinations and make recs to Full Council	Annual overview	Cllr L Shires	Full Council
Reporting progress implementing Corporate Plan 2023-27 Action Plan– to end of Q2	To review the Council's performance and make any recommendations to Cabinet	Quarterly scrutiny	Cllr T Adams	Cabinet
NHOSC Report	Update from recent NHOSC meeting	Quarterly overview	Cllr V Holliday	Scrutiny
Anglian Water	Progress report on AW actions following June Meeting	Scheduled Update overview	Cllr H Blathwayt	O&S
Budget Savings Early pre-scrutiny of Budget proposals 2027-2028	To consider savings proposals for 2027/28 and make any recs to Cabinet ahead of the Budget setting process	Annual Pre-scrutiny	Cllr L Shires	Cabinet
Draft Revenue Budget 2027-2028	To consider making recommendations to Cabinet on the draft revenue budget.	Annual Scrutiny	Cllr L Shires	Cabinet
January 2027				
February 2027				
Capital Strategy 2026/2027	To review the Capital Strategy for 2026-2027 and make any recommendations to Full Council	Annual Scrutiny	Cllr L Shires	Full Council
Draft Revenue Budget 2026-2027	To review the draft Budget proposals for 2026-2027 and make any recommendations to Full Council	Annual Scrutiny	Cllr L Shires	Full Council

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OVERVIEW AND SCRUTINY COMMITTEE – WORK PROGRAMME 2025/2026

Medium Term Financial Strategy 2026 onwards	Pre-scrutiny of an early draft of the MTFs – making recommendations to Cabinet	Annual Scrutiny	Cllr L Shires	Full Council
Non-Domestic Business rates Policy 2026/2027	To review the Policy and make recommendations to Full Council	Annual overview	Cllr L Shires	Full Council
March 2027				
Budget Monitoring P10 2025-2026	To review the BM report and make any recommendations to Full Council	Cyclical overview	Cllr L Shires	Cabinet
Reporting progress implementing Corporate Plan 2023-27 Action Plan– to end of Q3	To review the Council's performance and make any recommendations to Cabinet	Quarterly scrutiny	Cllr T Adams	Cabinet
POSC Report	Update from recent NHOSC meeting	Quarterly	Cllr V. Holliday	Scrutiny
Annual Action Plan	To review the Annual Action Plan for 2027/2028	Cyclical overview	CEO	Full Council

GUIDANCE FOR REVIEWING THE WORK PROGRAMME

In setting future Scrutiny topics, the Committee is asked to:

- a) Demonstrate the value any investigation would have to the Council's Community Leadership Role.
- b) Consider the relationship any future topic may have with the work of the Cabinet's Work Programme and the Council's Corporate Plan
- c) Be mindful of the public's priorities.
- d) Provide reasons for the investigation (so that Officers/Witnesses can assist Members to reach an outcome).
- e) Consider the outcomes required before commencing an investigation.
- f) Balance the need for new topics with existing items on the Scrutiny Work Programme.
- g) Consider whether it would be helpful to time limit investigations or break down some topics into smaller areas.
- h) Provide sufficient notice, where possible, in order that the Cabinet Member with responsibility for the subject, Officers and outside witnesses/attendees can fully assist the Committee.

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Scrutiny - a more in-depth approach, 'drilling down' into key areas of concern, evaluating proposals and making recommendations to Cabinet/Council

Pre-scrutiny – the committee considers items in the early stages of development/drafting and makes recommendations to Cabinet, ahead of implementation.

The Recommendations & Actions Tracker allows Overview & Scrutiny Committee to monitor responses, actions and outcomes against their recommendations or requests for further action. The tracker is updated following each meeting. Once a recommendation or action has been completed, it will be removed from the tracker at the next meeting. The latest recommendations and actions are listed first.

Meeting Date Topic	Recommendation / Action (Cabinet member / Lead officer)	Decision Maker	Response/Progress Deadline	Status
18 March 2026				
Budget Monitoring	Action: <ul style="list-style-type: none"> To annually report, with the outturn every year, a split of where funding is coming from for major projects, be it government funding or within NNDCs own money. 	Cabinet	Cllr Shires to liaise with the finance team in due course. Outturn due to be seen in July	In progress
28 January 2026				
Mobile Connectivity	Actions: Committee agreed to <ul style="list-style-type: none"> Write to Digital Minister/local MP asking for rural roaming and supporting the Access to Telecommunications Network Bill, currently going through parliament. Write to Digital Minister requesting information as to their intention regarding further investment in rural mobile networks in North Norfolk. 	O&S	26/02/26: Steff Aquarone's office replied to say he'd be supporting the Access to Telecoms Network Bill 20/02/2026: Letter sent to Baroness Lady Lloyd, the Parliamentary Under-Secretary of State in the Department for Science, Innovation and Technology and the Department for Business and Trade	In progress
Mobile Connectivity	Action: Cllr Brown, as portfolio holder for planning, agreed to raise the possibility of introducing mobile connectivity to be an additional consideration as part of the council's pre-planning application process.	Cabinet	25/03/26: Cllr Brown has said he has discussed with the Assistant Director for Planning and other senior officers within the planning department and most likely this will not be possible to introduce until the next local plan is delivered.	In progress

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<p>Mobile Connectivity</p>	<p>Action: Mobile UK and BT kindly agreed to provide further information to, and to feedback to MNOs on, questions and suggestions raised.</p> <ul style="list-style-type: none"> • To why land in the west of the district, that was offered to MNOs as potential sites for new masts, was never considered. • Why the few remaining BT phone kiosks remain in the area. Is this due to poor mobile signal? • If each of three MNOs could provide a list of where not-spots (biggest 3) exist on their network within North Norfolk. So NNDC and partners can look to locate potential sites for investment. • For MNOs, NNDC, BT and Power Network companies to have regular dialogue to enable plans to facilitate power backups to affected areas, when instances of power outages are known in advance. 	<p>O&S</p>	<p>ASAP</p> <p>Update 03/02/26: Awaiting more details of when, where and to whom from Cllr Housden before Mobile UK can investigate.</p> <p>Update 03/02/26: Mobile UK suggested providing our own data to MNOs so they could individually analyse.</p> <p>Update 03/02/26: Mobile UK feel they outlined discussions with Government on power resilience in the meeting. Is interested to learn how we hear about impending power cuts in certain areas. DSGO to liaise with Resilience Manager.</p> <p>Update 11/02/2026: Resilience Manager gave feedback but explained they do not hear in advance of power cuts If affecting large numbers of households and goes beyond 10hrs.</p>	<p>In progress</p>
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10 December 2025				
Meeting Date Topic	Recommendation / Action (Cabinet member / Lead officer)	Decision Maker	Response/Progress Deadline	Status
Rural Strategy	<p>Actions:</p> <ul style="list-style-type: none"> Is there a deadline for providing a Rural Position Statement of local services to ensure they are preserved as the Council transitions into a new authority. <p>(Assistant Director Sustainable Growth / Cllr J. Toye)</p>	O&S	<p>22/01/2026: Not been possible to progress beyond an initial scoping document. On a priority list to progress but little resource to do so. May seek outside support to put together an evidence document. No deadline as such but will attempt to assess the likely timescales for the work to be completed.</p> <p>Emailed Committee with update</p>	In progress
15 October 2025				
Homelessness – Review of Data	<p>Actions:</p> <ul style="list-style-type: none"> An executive summary to be provided in future reports with clear bullet points to key findings. Reports should contain a manageable amount of data <p>(Assistant Director – People Services)</p>	O&S	<ul style="list-style-type: none"> Officers agreed to make the changes requested before presenting the Draft Homelessness Strategy to Cabinet Strategy Document coming to O&S in early 2026, following Cabinet <p>Feb 2026: Due to new ADPS just coming into post this would most likely be seen in June/July</p>	In progress
09 April 2025				
Rural England Prosperity Fund Update	<p>Recommendation:</p> <p>That a copy of the report received from Central Government is shared with the committee</p>	O&S	<p>The report has not been received (as of 3rd December 2025 the Economic Growth team had not received any</p>	In progress

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	<i>(Economic Growth Manager)</i>		information or report from the Government and were not expecting one anytime soon.)	
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